

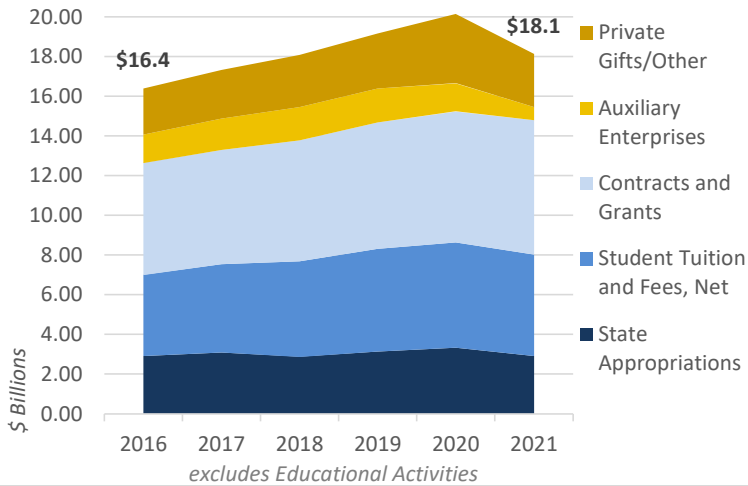
# Campus Financial Health Dashboard

## University of California, All Campus

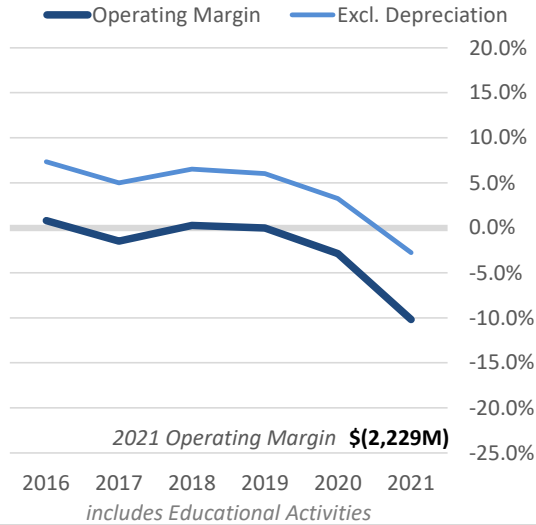
Campus:

**All Campus**  
Excludes Medical Centers

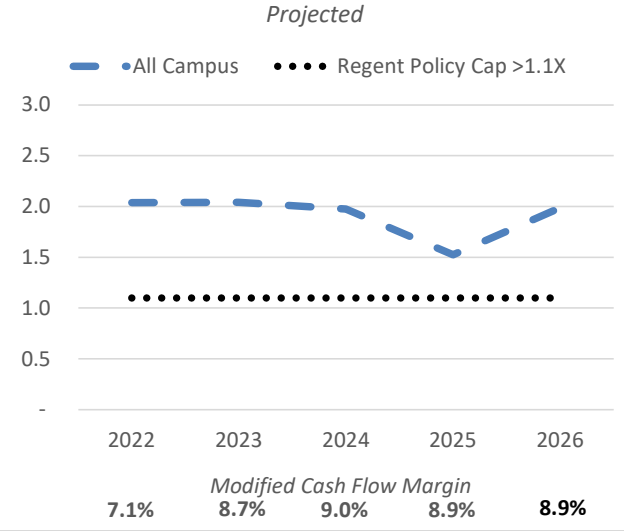
### Revenue



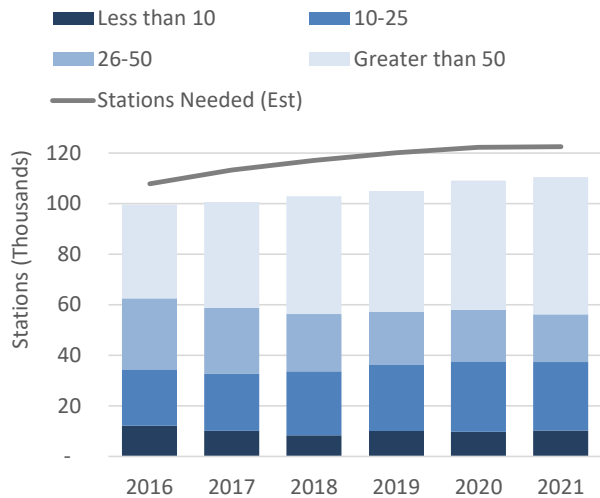
### Operating Margin



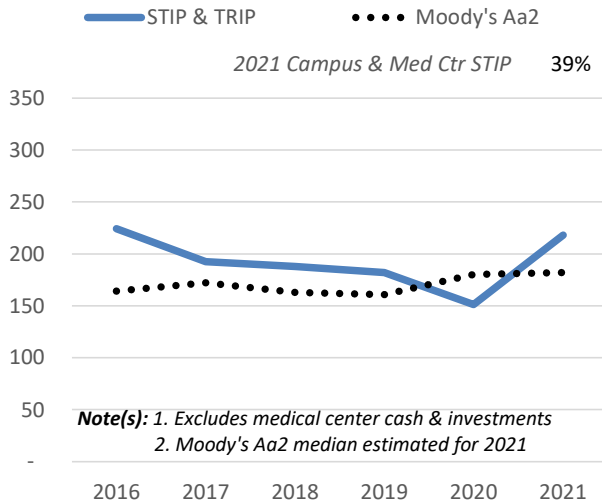
### Debt Service Coverage



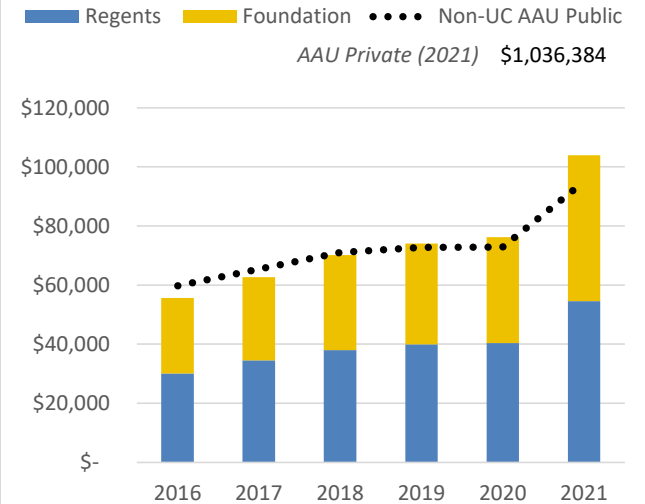
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



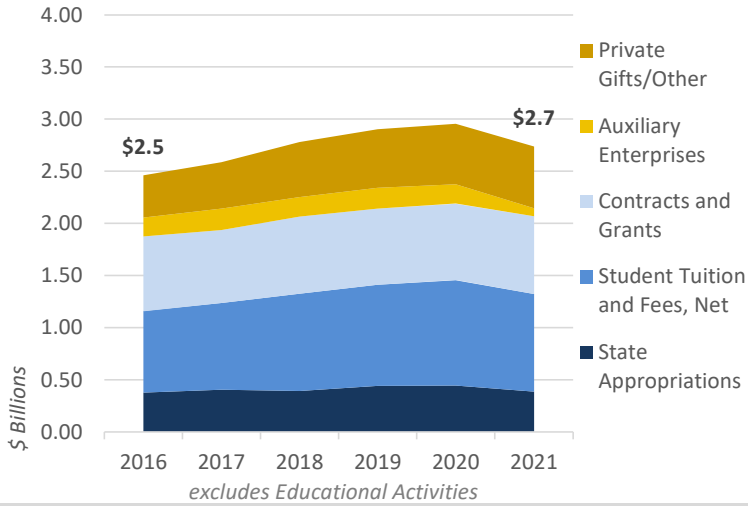
# Campus Financial Health Dashboard

## University of California, Berkeley

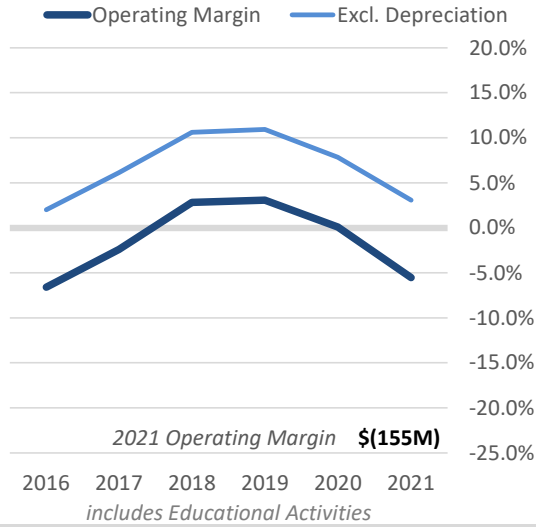
Campus:

**Berkeley**  
Excludes Medical Centers

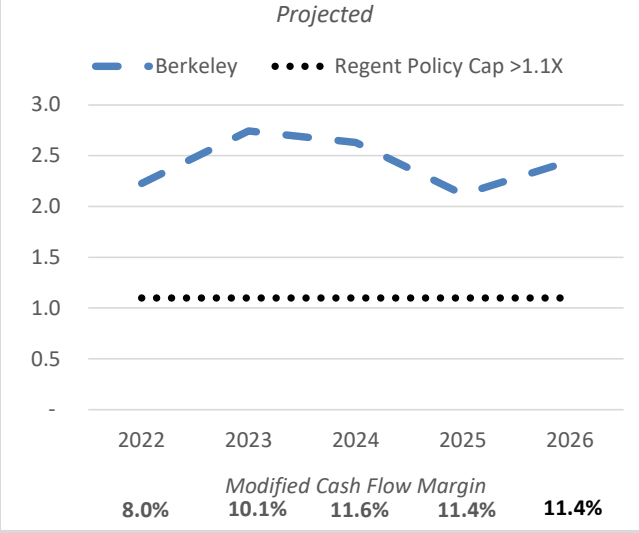
### Revenue



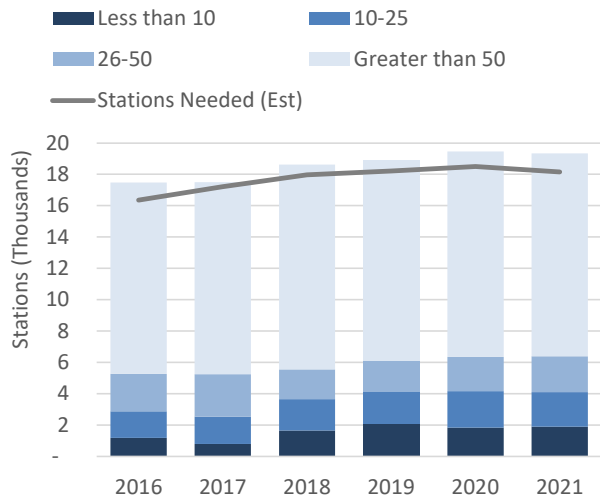
### Operating Margin



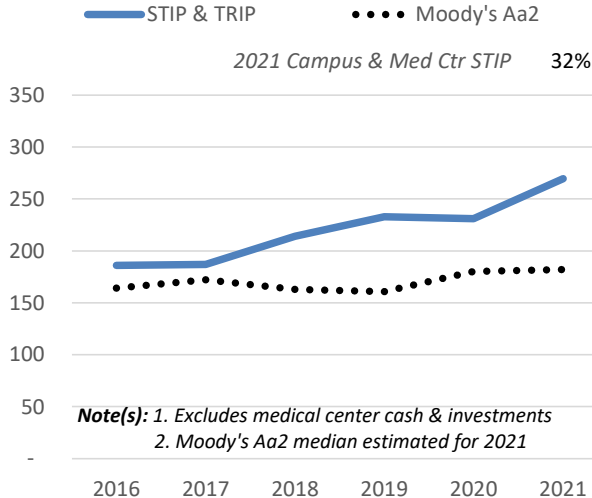
### Debt Service Coverage



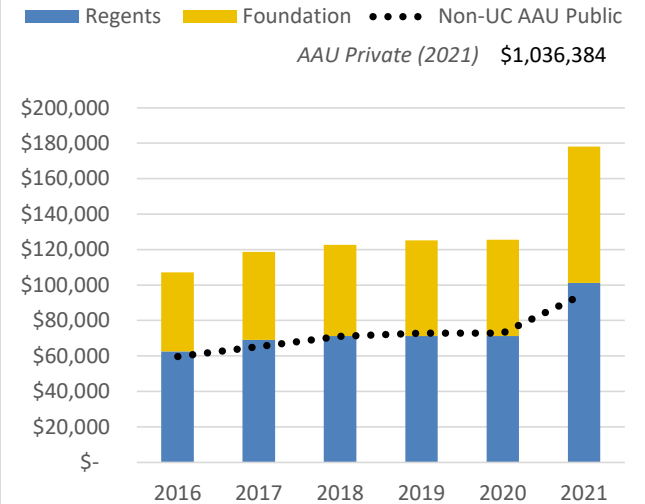
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



# Campus Financial Health Dashboard

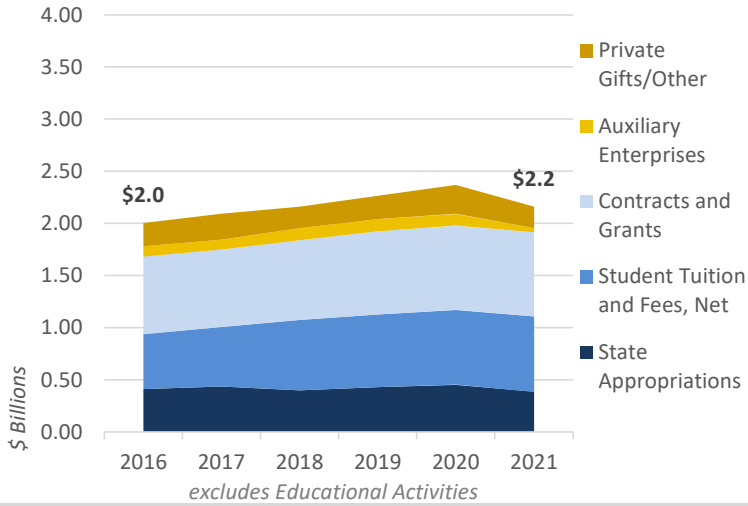
## University of California, Davis

Campus:

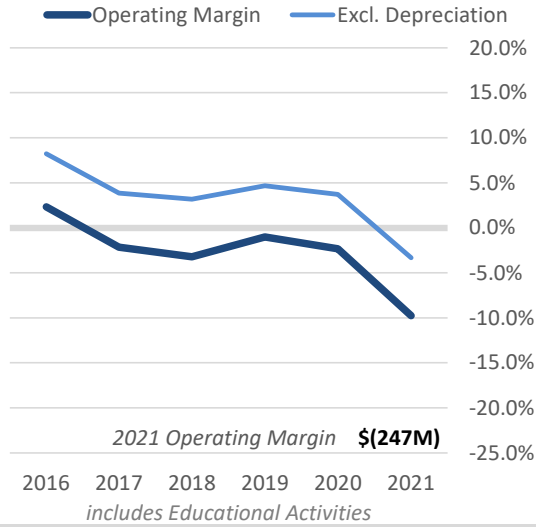
Davis

Excludes Medical Centers

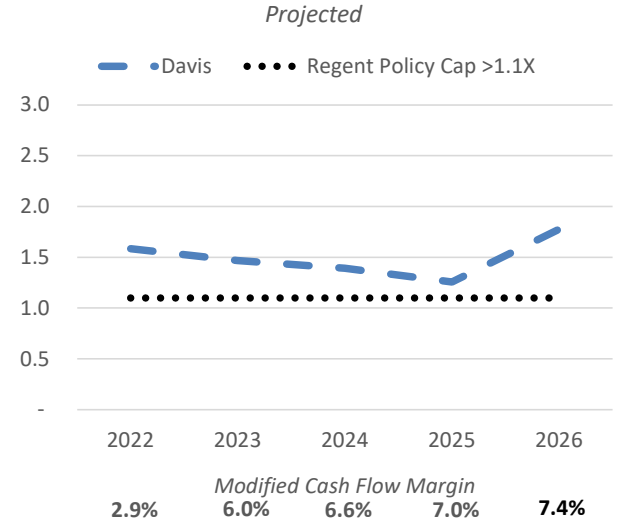
### Revenue



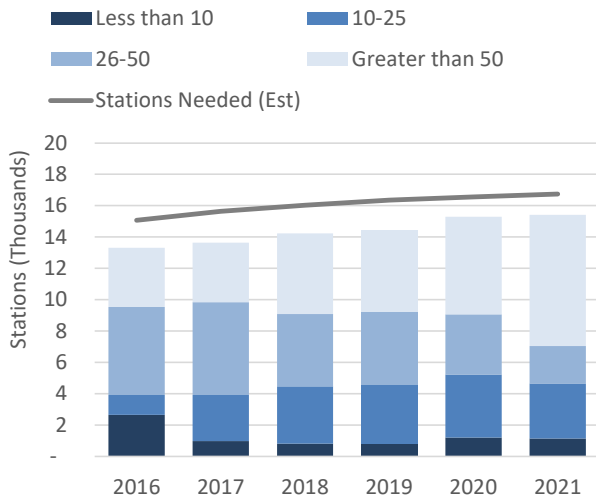
### Operating Margin



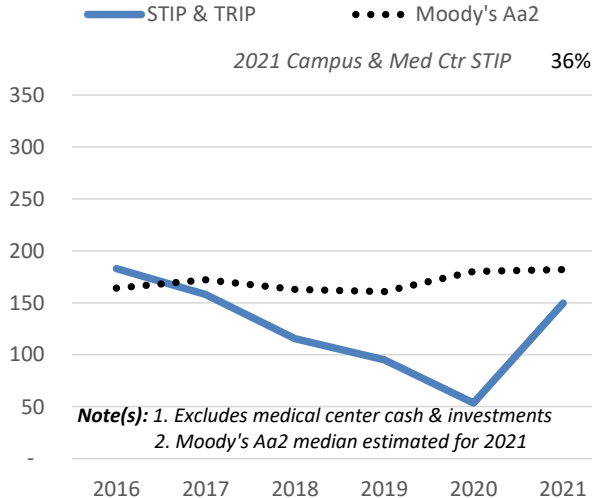
### Debt Service Coverage



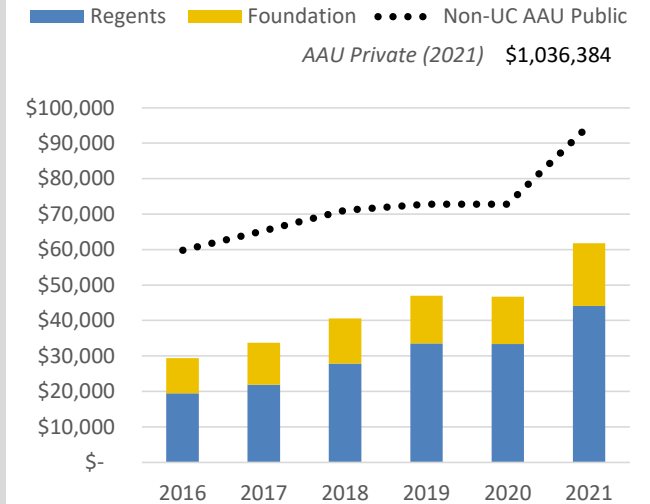
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



# Campus Financial Health Dashboard

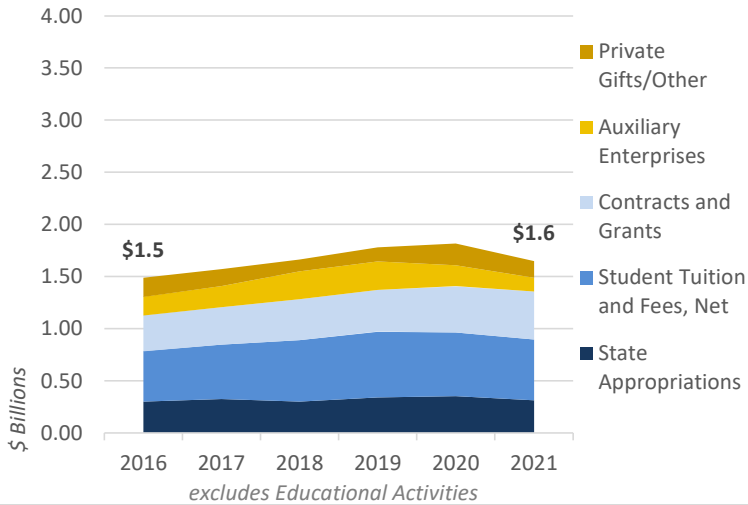
## University of California, Irvine

Campus:

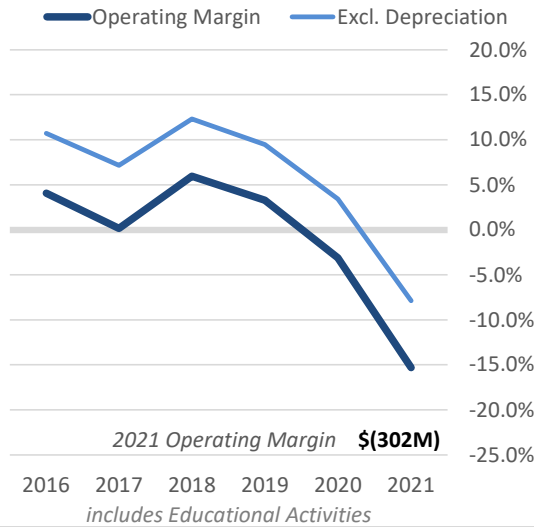
Irvine

Excludes Medical Centers

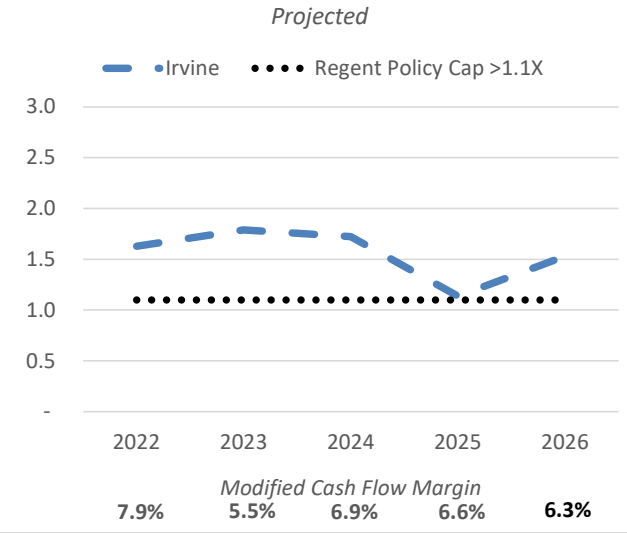
### Revenue



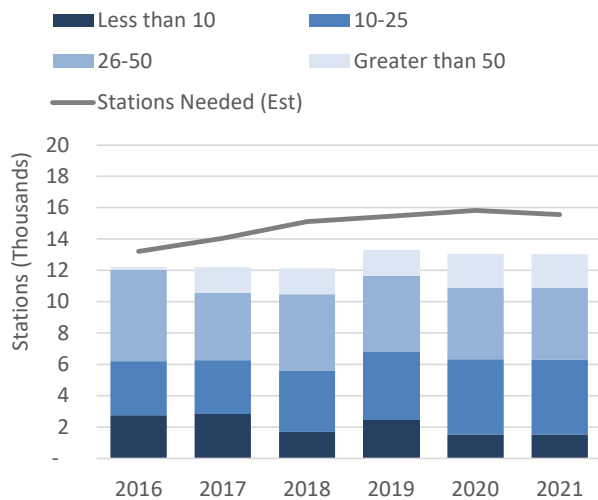
### Operating Margin



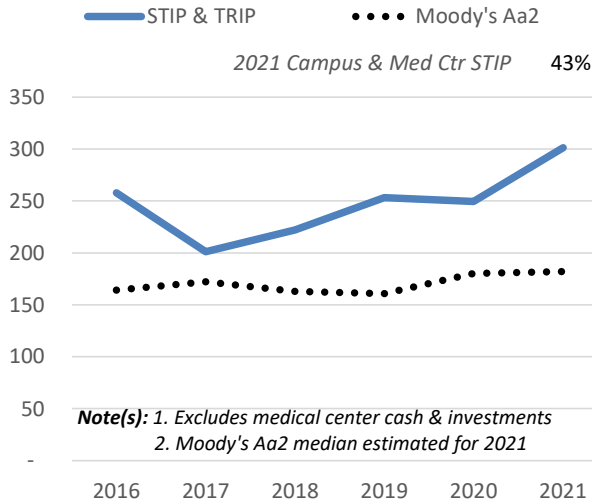
### Debt Service Coverage



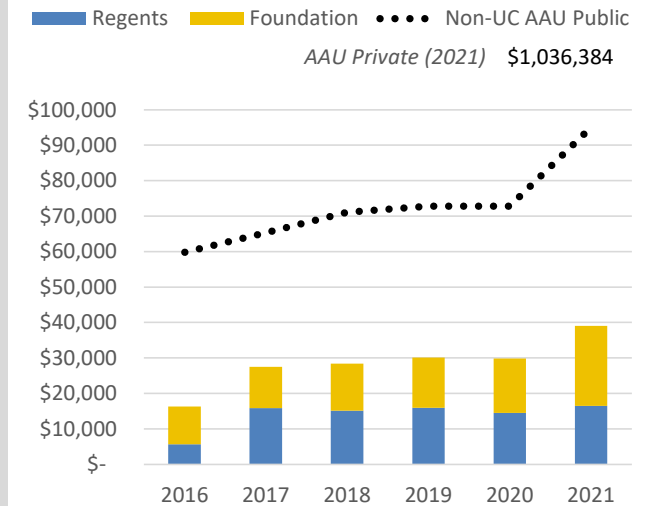
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



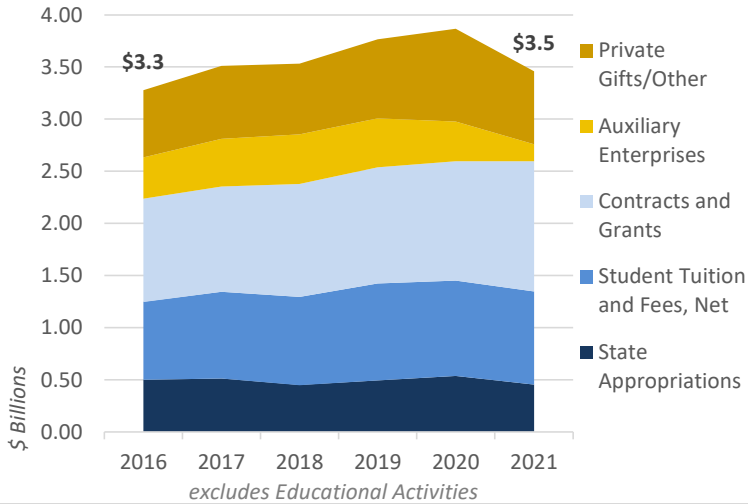
# Campus Financial Health Dashboard

## University of California, Los Angeles

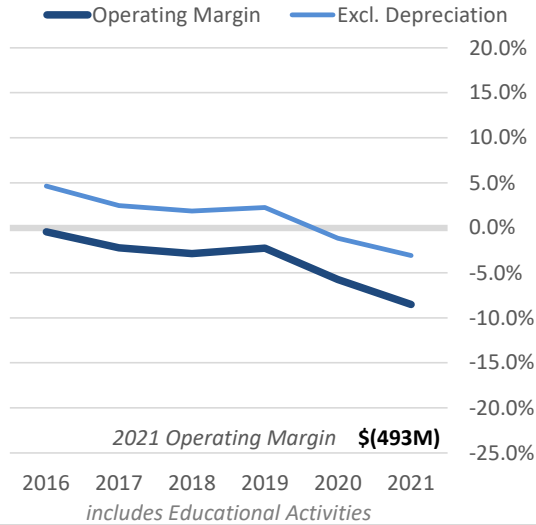
Campus:

**Los Angeles**  
Excludes Medical Centers

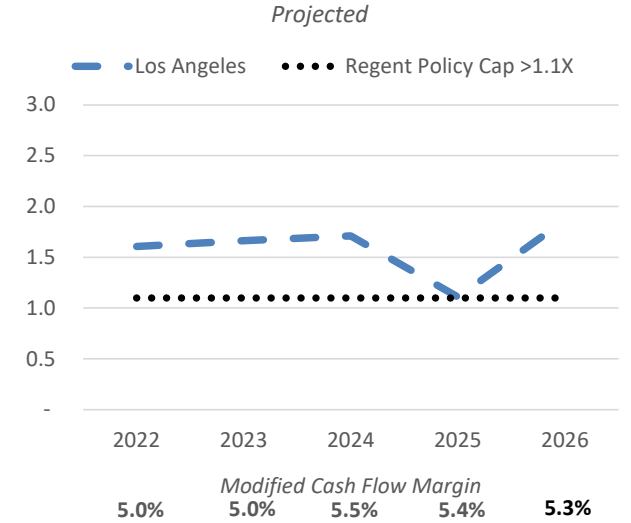
### Revenue



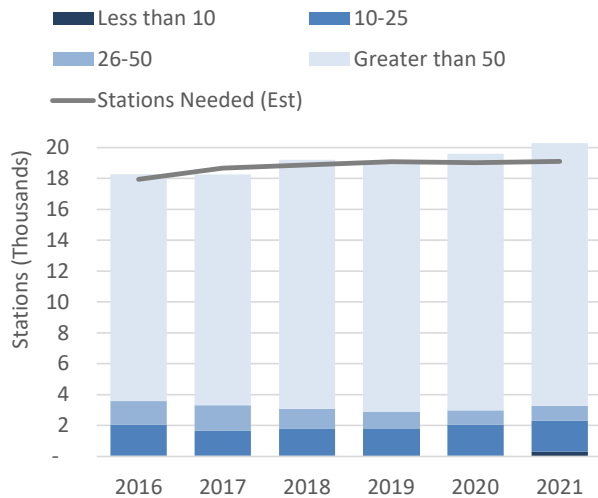
### Operating Margin



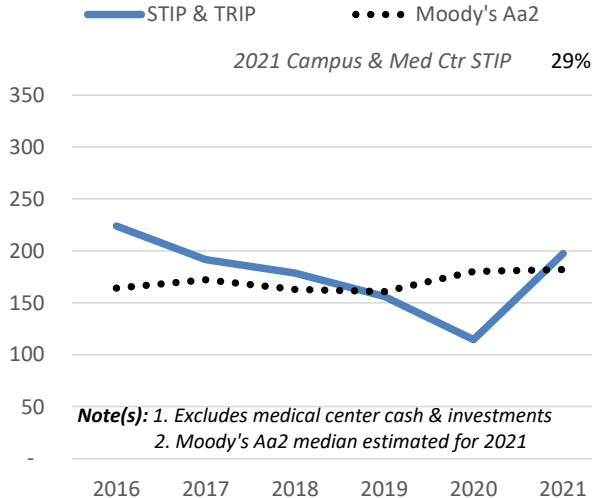
### Debt Service Coverage



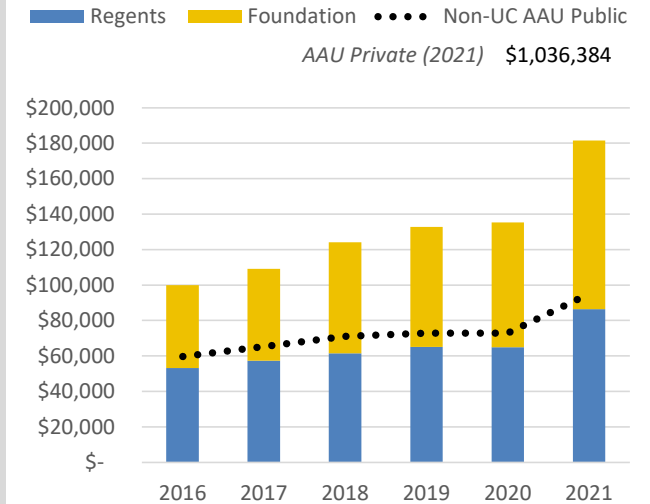
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



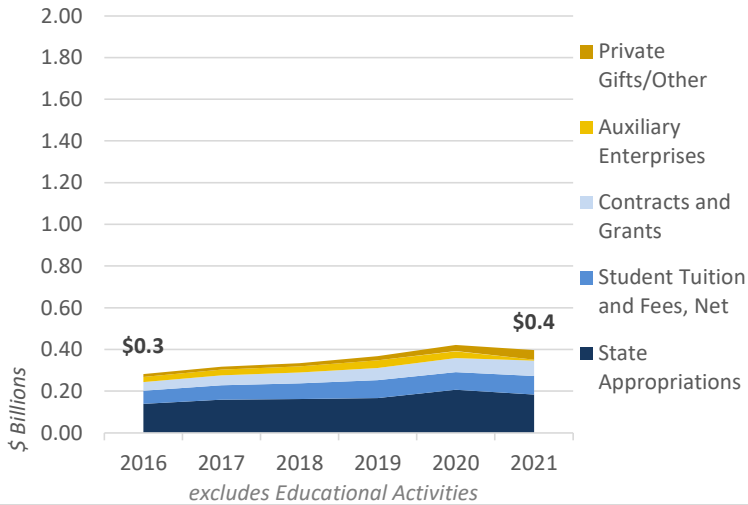
# Campus Financial Health Dashboard

## University of California, Merced

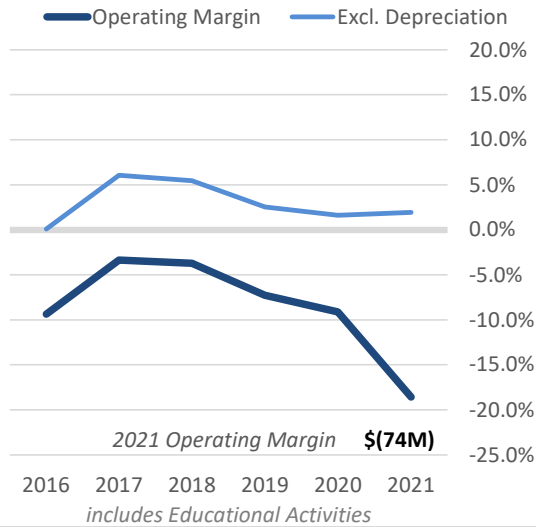
Campus:

**Merced**  
Excludes Medical Centers

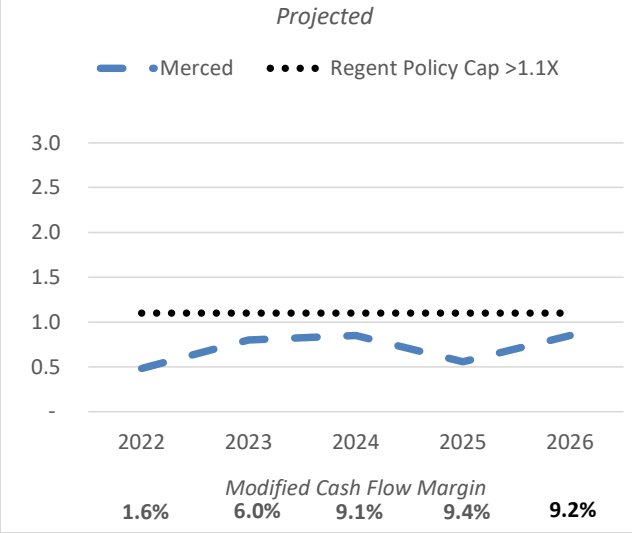
### Revenue



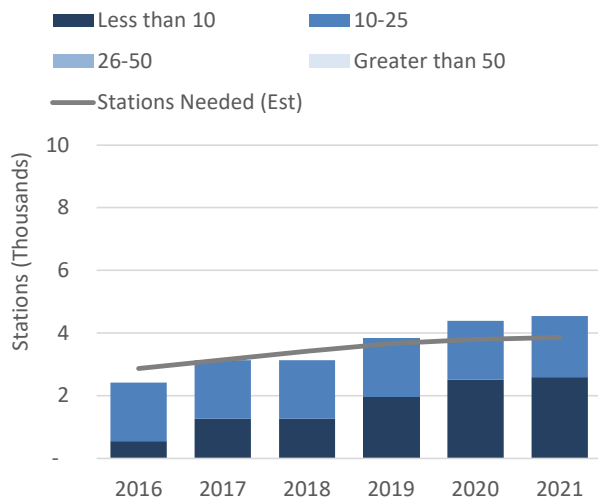
### Operating Margin



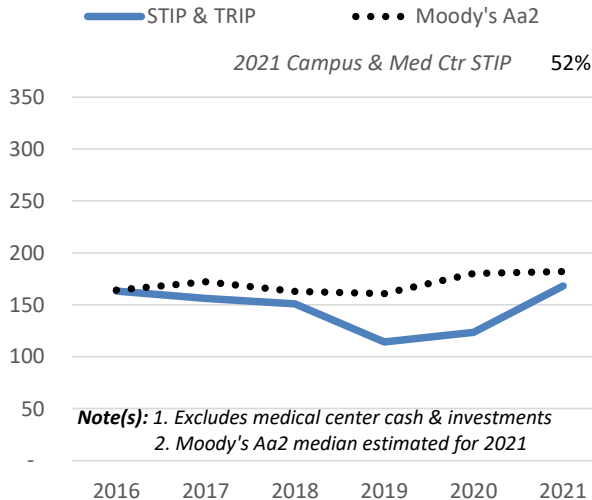
### Debt Service Coverage



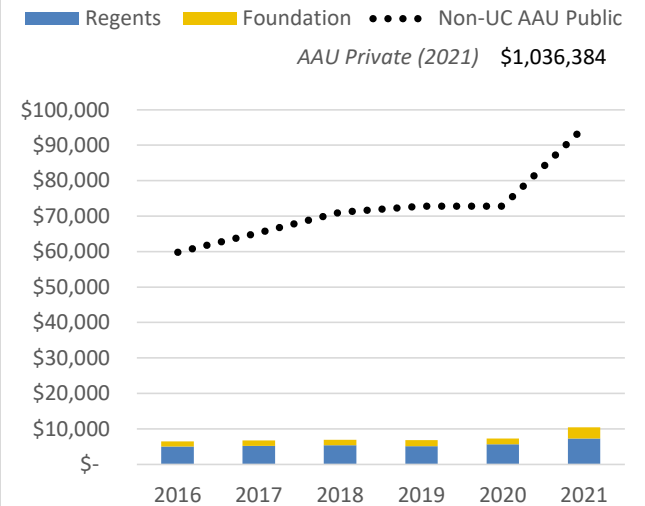
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



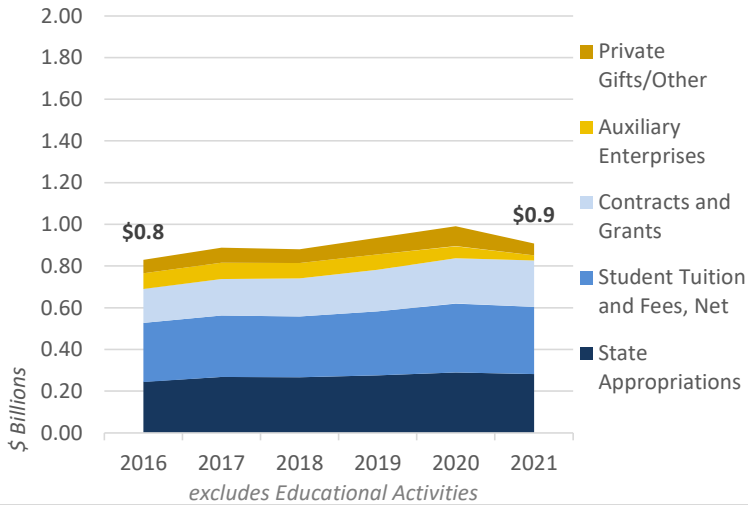
# Campus Financial Health Dashboard

## University of California, Riverside

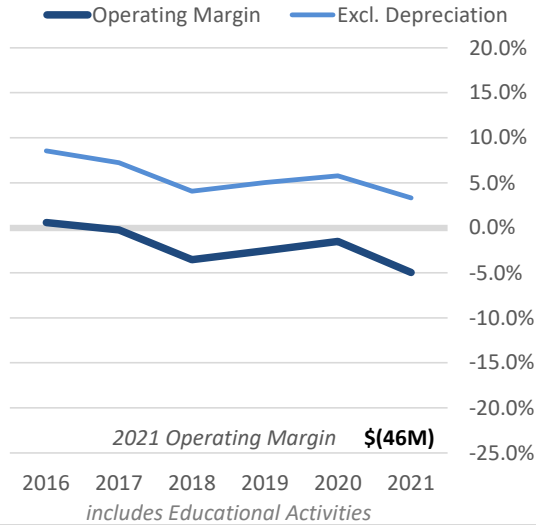
Campus:

**Riverside**  
Excludes Medical Centers

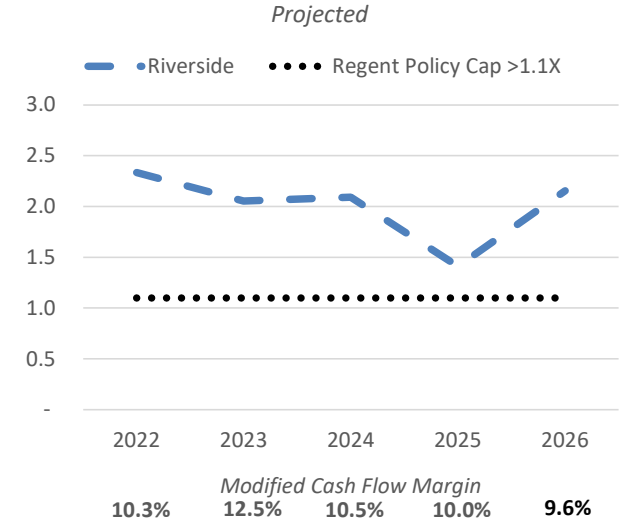
### Revenue



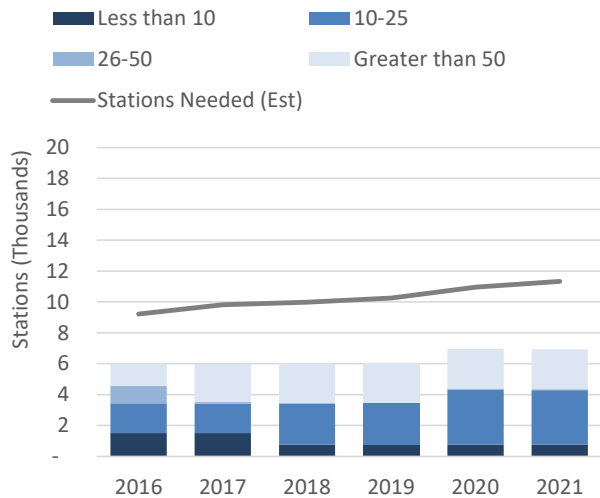
### Operating Margin



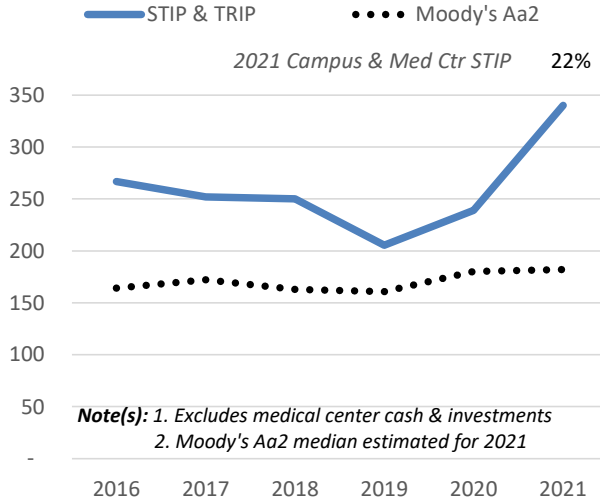
### Debt Service Coverage



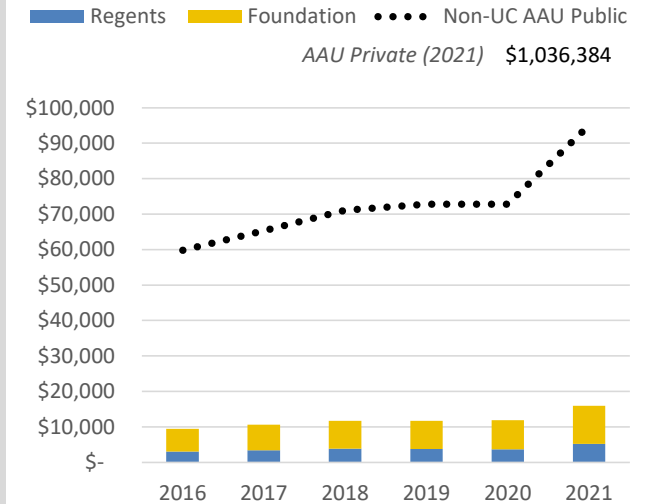
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



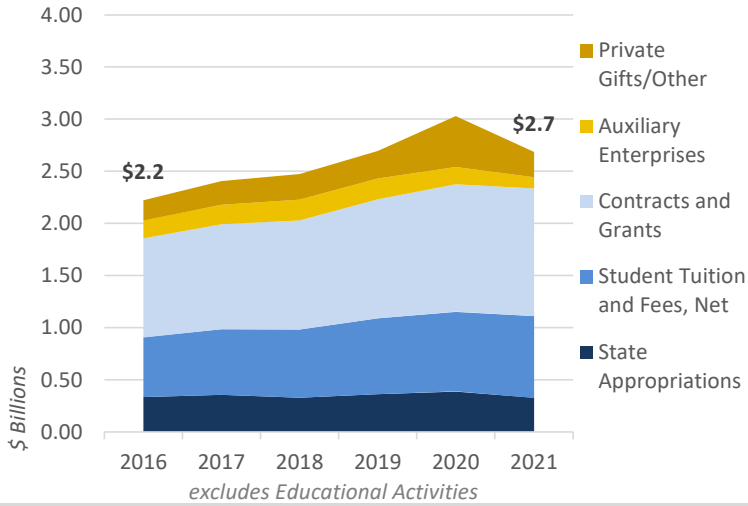
# Campus Financial Health Dashboard

## University of California, San Diego

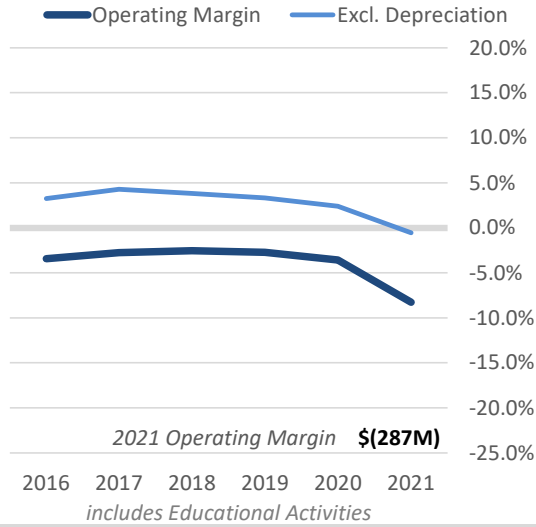
Campus:

**San Diego**  
Excludes Medical Centers

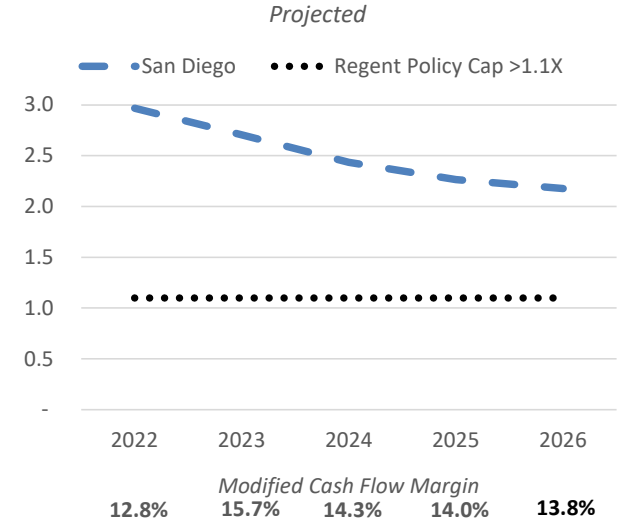
### Revenue



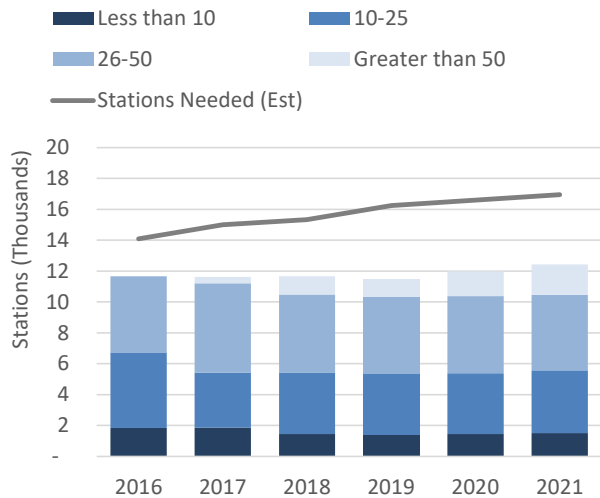
### Operating Margin



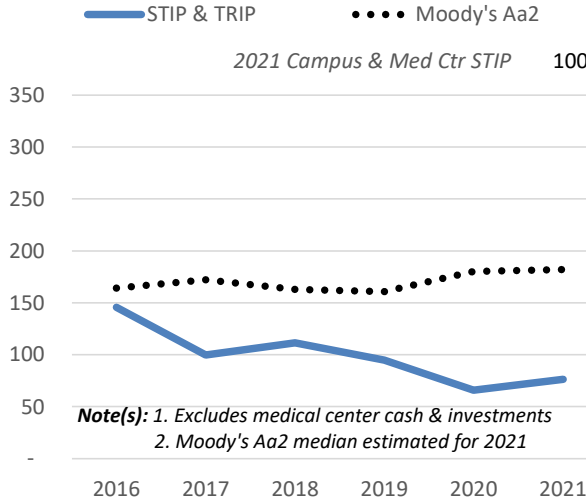
### Debt Service Coverage



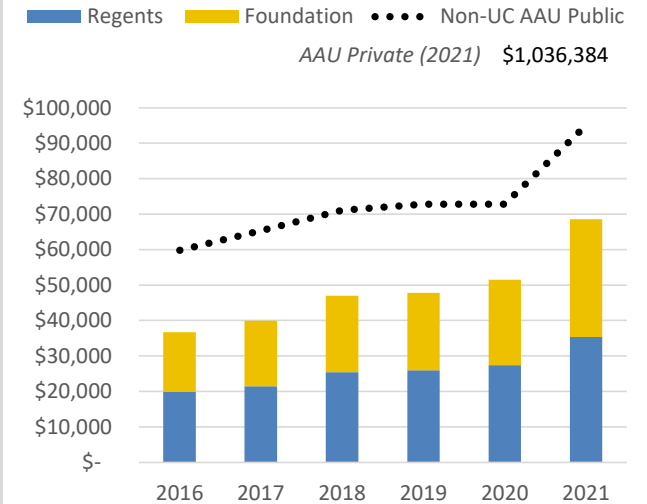
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student





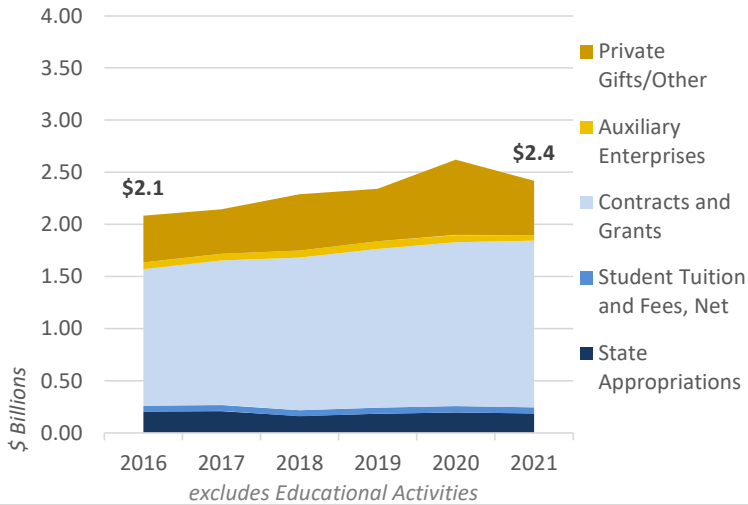
# Campus Financial Health Dashboard

## University of California, San Francisco

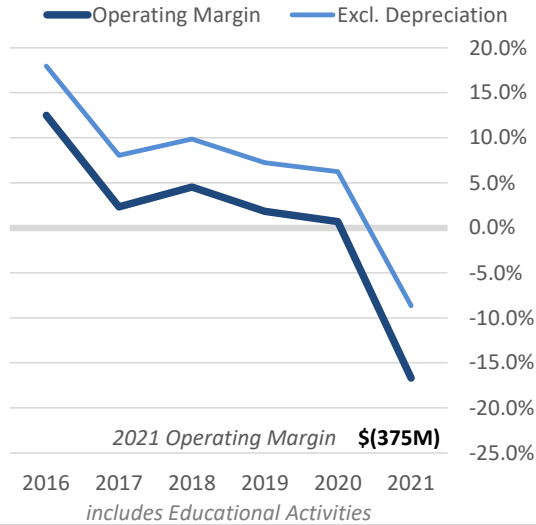
Campus:

**San Francisco**  
Excludes Medical Centers

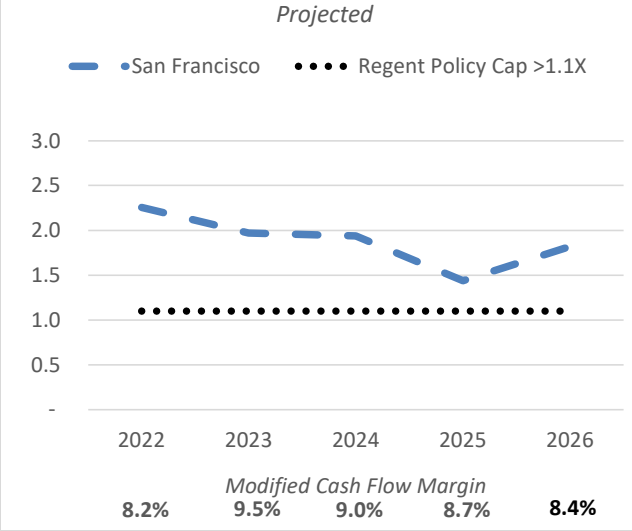
### Revenue



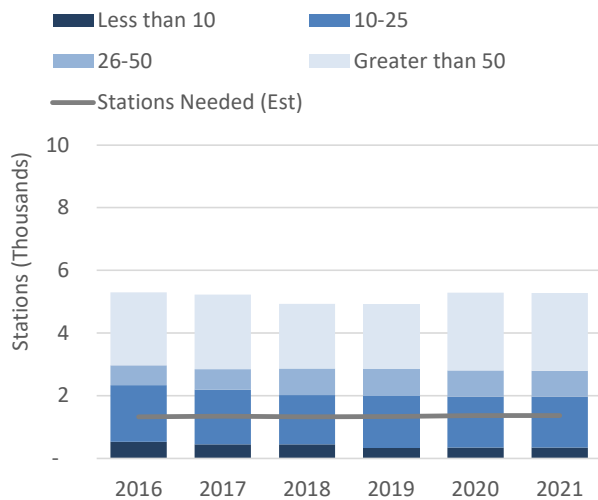
### Operating Margin



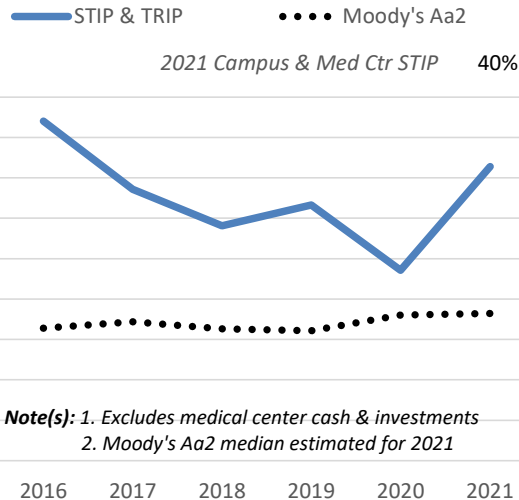
### Debt Service Coverage



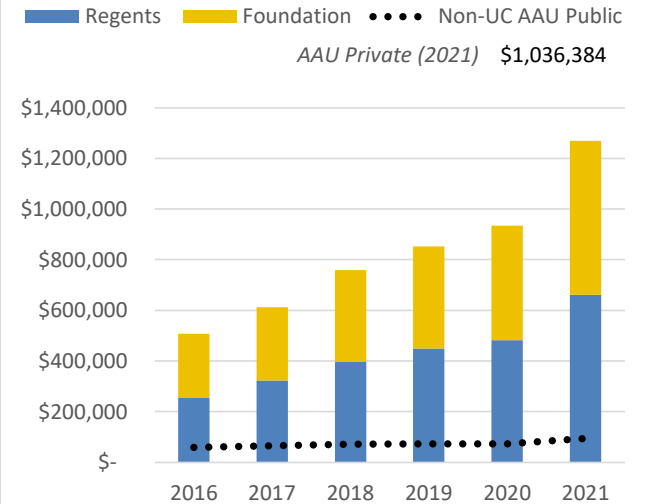
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



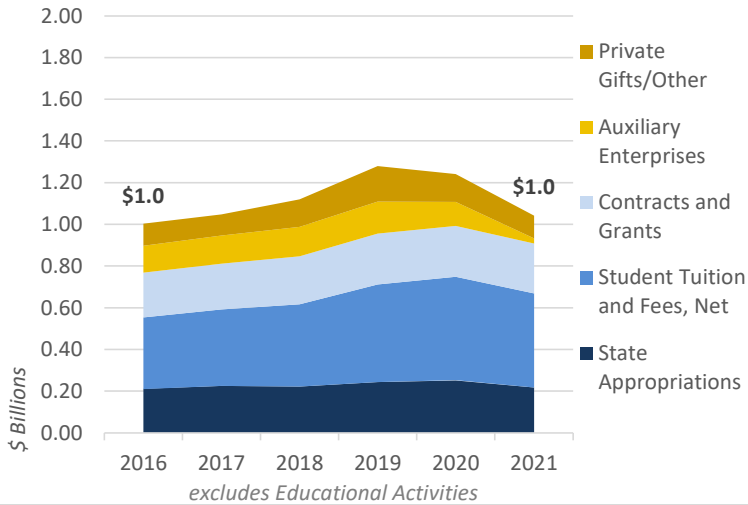
# Campus Financial Health Dashboard

## University of California, Santa Barbara

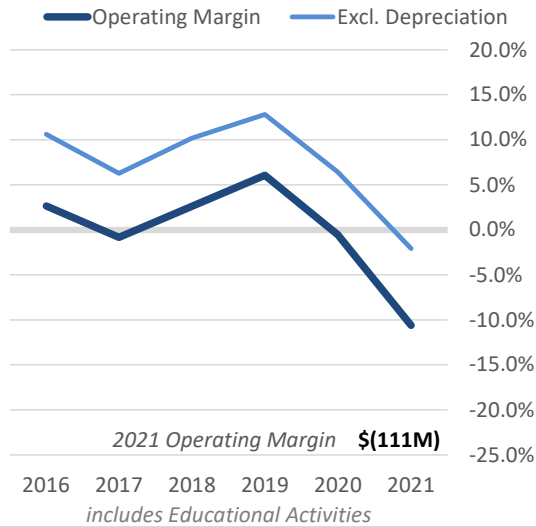
Campus:

**Santa Barbara**  
Excludes Medical Centers

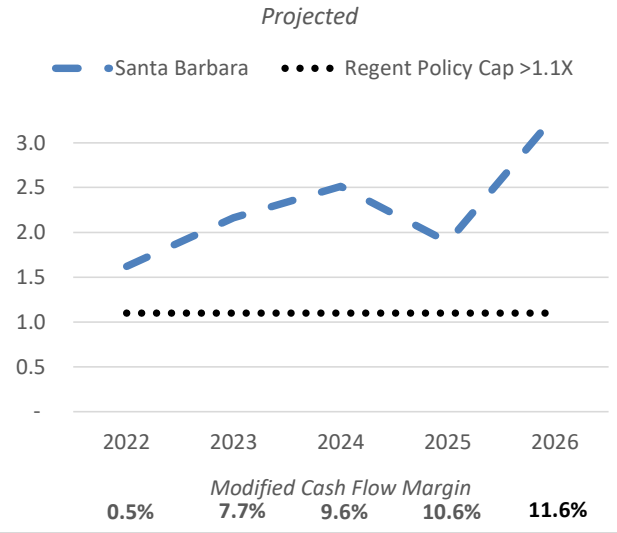
### Revenue



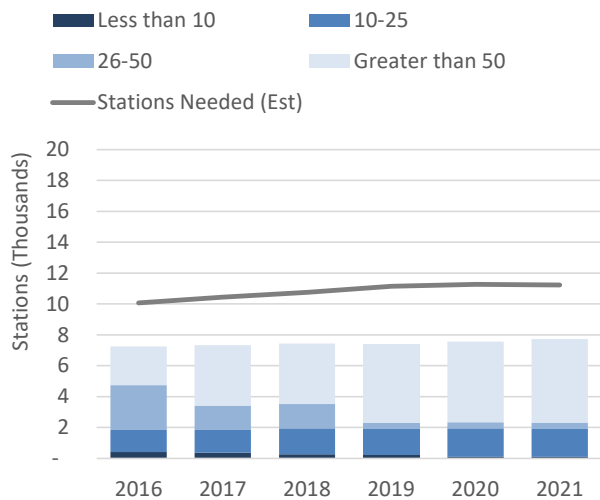
### Operating Margin



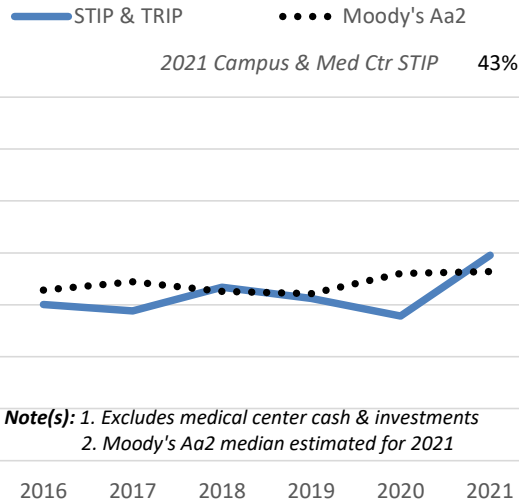
### Debt Service Coverage



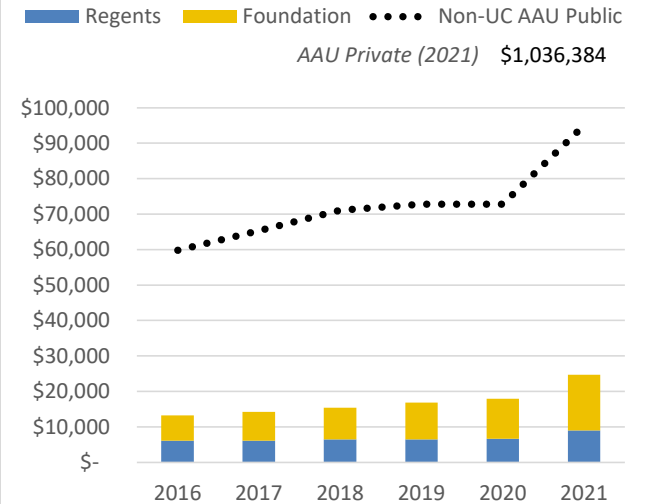
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



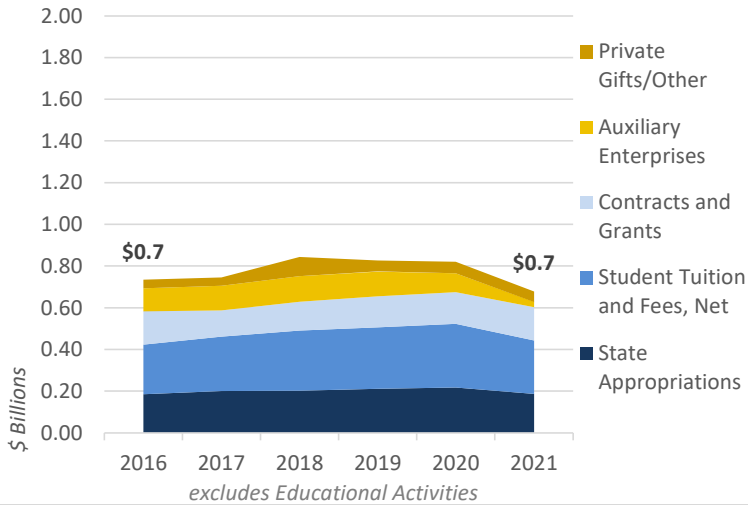
# Campus Financial Health Dashboard

## University of California, Santa Cruz

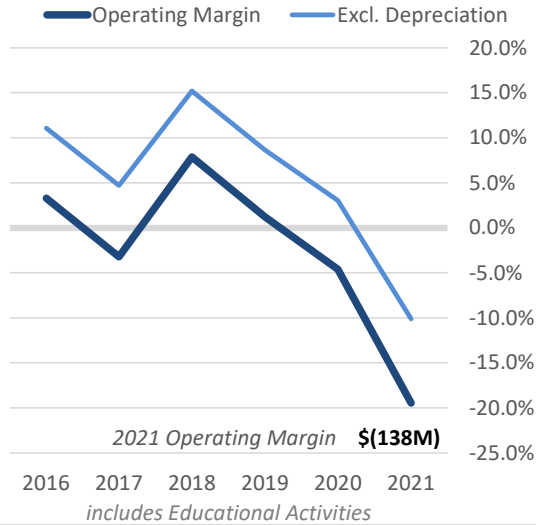
Campus:

**Santa Cruz**  
Excludes Medical Centers

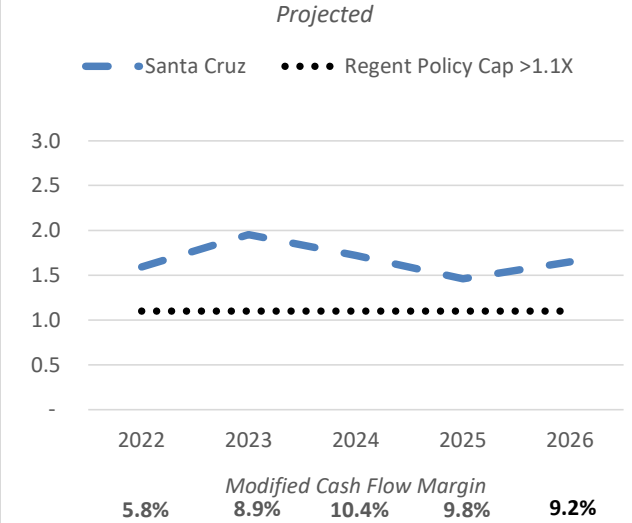
### Revenue



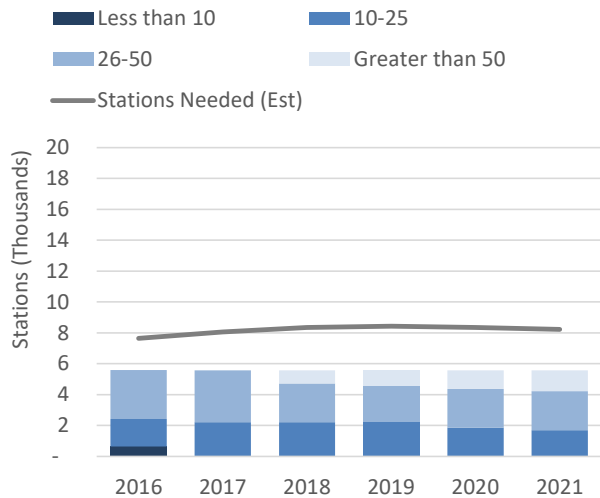
### Operating Margin



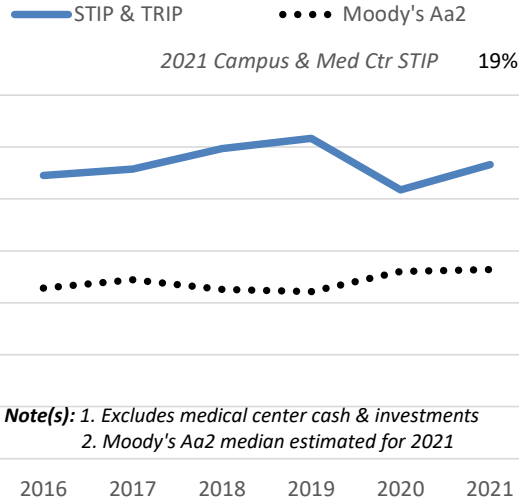
### Debt Service Coverage



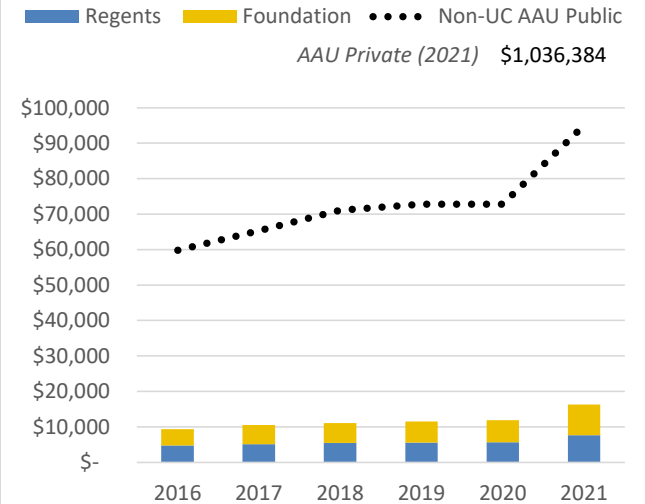
### Classroom Stations by Age



### Days Cash on Hand



### Endowment per Student



# Campus Financial Health Dashboard

## University of California, All Campus

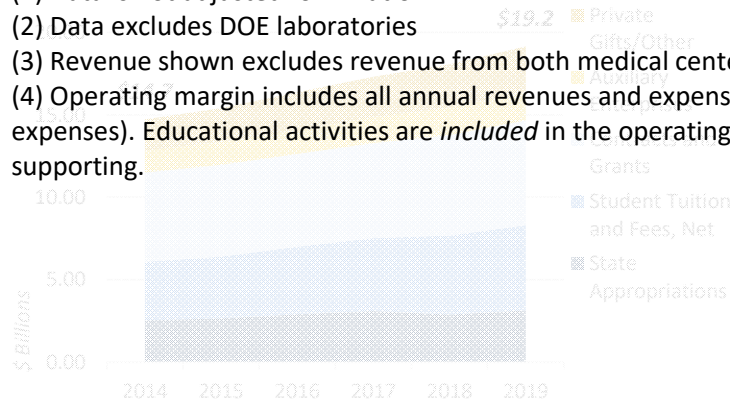
Campus:

All Campus  
Excludes Medical Centers

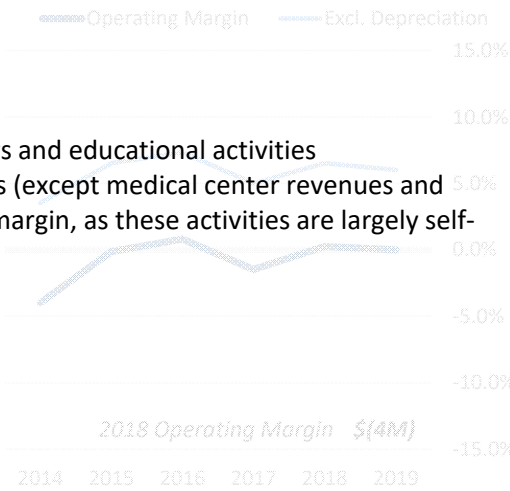
Source: UC Revenue and Expense Trends Report

**Notes:**

- (1) Data is not adjusted for inflation
- (2) Data excludes DOE laboratories
- (3) Revenue shown excludes revenue from both medical centers and educational activities
- (4) Operating margin includes all annual revenues and expenses (except medical center revenues and expenses). Educational activities are *included* in the operating margin, as these activities are largely self-supporting.



### Operating Margin

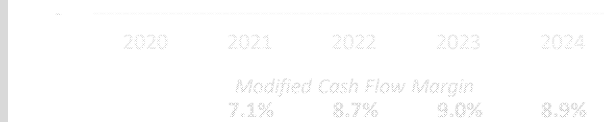


Source: campus debt affordability models

Calculation: Adjusted Operating Cash Flow/Total Annual Debt Service

**Notes:**

- (1) Based on projections of campus debt service and operating income, plus depreciation and interest expense (added back)
- (2) Includes GRB and LPRB
- (3) 'All Campus' ratio is based on aggregation of campus debt models, excluding ANR

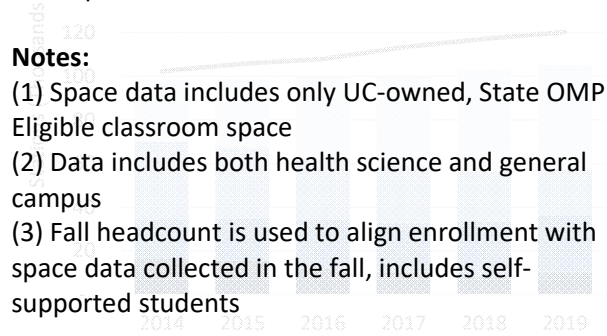


Source: EFA database (space data), IRAP Infocenter (enrollment data)

Calculation: Stations Needed = Enrollment \* weekly credit hours per student / weekly credit hours per station

**Notes:**

- (1) Space data includes only UC-owned, State OMP Eligible classroom space
- (2) Data includes both health science and general campus
- (3) Fall headcount is used to align enrollment with space data collected in the fall, includes self-supported students

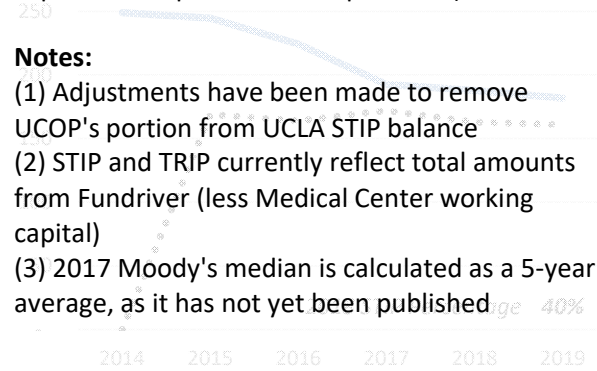


Source: Fundriver, Medical Center Annual Reports, UC Revenue and Expense Trends Report

Calculation: STIP/TRIP/BGP \* 365 / (Operating Expenses - Depreciation - Impairment)

**Notes:**

- (1) Adjustments have been made to remove UCOP's portion from UCLA STIP balance
- (2) STIP and TRIP currently reflect total amounts from Fundriver (less Medical Center working capital)
- (3) 2017 Moody's median is calculated as a 5-year average, as it has not yet been published



Source: UC Annual Endowment Report, UC Budget for Current Operations

Calculation: Regents + Campus Foundation Endowment Assets / FTE enrollment

**Notes:**

- (1) Endowment assets include true endowments and FFE
- (2) Only includes endowment assets managed by UC
- (3) FTE enrollment includes General Campus and Health Science (excludes summer enrollment and SSDP)

