Campus: Berkeley
Excludes Medical Centers

### Revenue
- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

Excludes Educational Activities

### Operating Margin
2021 Operating Margin $(155M)

### Debt Service Coverage
Projected
- Berkeley
- Regent Policy Cap >1.1X

### Classroom Stations by Age
- Stations Needed (Est)

### Days Cash on Hand
- 2021 Campus & Med Ctr STIP 32%

### Endowment per Student
- AAU Private (2021) $1,036,384

### Notes:
1. Excludes medical center cash & investments
2. Moody’s Aa2 median estimated for 2021
Campus Financial Health Dashboard

University of California, Davis

Revenue

- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

Operating Margin

- Operating Margin
- Excl. Depreciation

2021 Operating Margin: $(247M)

Debt Service Coverage

- Projected
- Davis
- Regent Policy Cap >1.1X

Classroom Stations by Age

- Less than 10
- 10-25
- 26-50
- Greater than 50
- Stations Needed (Est)

Days Cash on Hand

- STIP & TRIP
- Moody’s Aa2

2021 Campus & Med Ctr STIP: 36%

Endowment per Student

- Regents
- Foundation
- Non-UC AAU Public
- AAU Private (2021): $1,036,384

Note(s):
1. Excludes medical center cash & investments
2. Moody’s Aa2 median estimated for 2021
Campus Financial Health Dashboard

University of California, Irvine

Revenue

Operating Margin

Debt Service Coverage

Classroom Stations by Age

Days Cash on Hand

Endowment per Student

Note(s): 1. Excludes medical center cash & investments
2. Moody's Aa2 median estimated for 2021
Campus Financial Health Dashboard
University of California, Los Angeles

**Revenue**
- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

**Operating Margin**
- Operating Margin
- Excl. Depreciation

**Debt Service Coverage**
- Projected
- Los Angeles
- Regent Policy Cap >1.1X

**Classroom Stations by Age**
- Less than 10
- 10-25
- 26-50
- Greater than 50

**Days Cash on Hand**
- STIP & TRIP
- Moody's Aa2

**Endowment per Student**
- Regents
- Foundation
- Non-UC AAU Public
- AAU Private (2021)

**Note(s):**
1. Excludes medical center cash & investments
2. Moody’s Aa2 median estimated for 2021
Campus Financial Health Dashboard

University of California, Merced

Revenue

- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

Excludes Medical Centers

Operating Margin

- Operating Margin
- Excl. Depreciation

Excludes Medical Centers

Debt Service Coverage

- Projected
- Moody's Aa2

Endowment per Student

- AAU Private (2021)

Notes:
1. Excludes medical center cash & investments
2. Moody's Aa2 median estimated for 2021
Campus: Riverside
Excludes Medical Centers

**Campus Financial Health Dashboard**

*University of California, Riverside*

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**Revenue**

- **2016**: $0.8 Billion
- **2021**: $0.9 Billion

- **Private Gifts/Other**
- **Auxiliary Enterprises**
- **Contracts and Grants**
- **Student Tuition and Fees, Net**
- **State Appropriations**

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**Operating Margin**

- **2021 Operating Margin**: $(46M)

- **Projected Debt Service Coverage**
  - **Riverside**: 9.6%
  - **Regent Policy Cap >1.1X**

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**Classroom Stations by Age**

- **Less than 10**
- **10-25**
- **26-50**
- **Greater than 50**

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**Days Cash on Hand**

- **STIP & TRIP**
- **Moody's Aa2**

2021 Campus & Med Ctr STIP 22%

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**Endowment per Student**

- **Regents**
- **Foundation**
- **Non-UC AAU Public**

AAU Private (2021) $1,036,384

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**Note(s):**
1. Excludes medical center cash & investments
2. Moody's Aa2 median estimated for 2021
### Campus Financial Health Dashboard

**University of California, San Diego**

#### Revenue
- **Private Gifts/Other**
- **Auxiliary Enterprises**
- **Contracts and Grants**
- **Student Tuition and Fees, Net**
- **State Appropriations**

#### Operating Margin
- **Operating Margin**
- **Excl. Depreciation**

#### Debt Service Coverage
- **Projected**

#### Classroom Stations by Age
- **Less than 10**
- **10-25**
- **26-50**
- **Greater than 50**

#### Days Cash on Hand
- **STIP & TRIP**
- **Moody's Aa2**

#### Endowment per Student
- **Regents**
- **Foundation**
- **Non-UC AAU Public**

**Note(s):**
1. Excludes medical center cash & investments
2. Moody’s Aa2 median estimated for 2021
Revenue:
- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

Operating Margin:
- Operating Margin
- Excl. Depreciation

Classroom Stations by Age:
- Less than 10
- 10-25
- 25-50
- Greater than 50

Days Cash on Hand:
- STIP & TRIP
- Moody’s Aa2

Debt Service Coverage:
- Projected
- San Francisco
- Regent Policy Cap >1.1X

Endowment per Student:
- Regents
- Foundation
- Non-UC AAU Public
- AAU Private (2021) $1,036,384

Notes:
1. Excludes medical center cash & investments
2. Moody’s Aa2 median estimated for 2021
Campus Financial Health Dashboard
University of California, Santa Barbara

**Revenue**
- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

**Operating Margin**
- Operating Margin
- Excl. Depreciation

**Revenues**
- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

**Debt Service Coverage**
- Projected

**Endowment per Student**
- Regents
- Foundation
- Non-UC AAU Public

**Classroom Stations by Age**
- Less than 10
- 10-25
- 26-50
- Greater than 50

**Days Cash on Hand**
- STIP & TRIP
- Moody's Aa2

**Note(s):**
1. Excludes medical center cash & investments
2. Moody’s Aa2 median estimated for 2021
Revenue

- Private Gifts/Other
- Auxiliary Enterprises
- Contracts and Grants
- Student Tuition and Fees, Net
- State Appropriations

Revenue by Year (Billions)

Operating Margin

- Operating Margin
- Excl. Depreciation

Operating Margin by Year

Debt Service Coverage

- Santa Cruz
- Regent Policy Cap >1.1X

Debt Service Coverage Projected

Classroom Stations by Age

- Less than 10
- 10-25
- 26-50
- Greater than 50

Classroom Stations Needed (Est)

Days Cash on Hand

- STIP & TRIP
- Moody's Aa2

Days Cash on Hand

Endowment per Student

- Regents
- Foundation
- Non-UC AAU Public

Endowment per Student

Note(s):
1. Excludes medical center cash & investments
2. Moody's Aa2 median estimated for 2021
Source: UC Revenue and Expense Trends Report

Notes:
1. Data is not adjusted for inflation
2. Data excludes DOE laboratories
3. Revenue shown excludes revenue from both medical centers and educational activities
4. Operating margin includes all annual revenues and expenses (except medical center revenues and expenses). Educational activities are included in the operating margin, as these activities are largely self-supporting.

Source: EFA database (space data), IRAP Infocenter (enrollment data)

Calculation: Stations Needed = Enrollment * weekly credit hours per student / weekly credit hours per station

Notes:
1. Space data includes only UC-owned, State OMP Eligible classroom space
2. Data includes both health science and general campus
3. Fall headcount is used to align enrollment with space data collected in the fall, includes self-supported students

Source: Fundriver, Medical Center Annual Reports, UC Revenue and Expense Trends Report

Calculation: STIP/TRIP/BGP * 365 / (Operating Expenses - Depreciation - Impairment)

Notes:
1. Adjustments have been made to remove UCOP's portion from UCLA STIP balance
2. STIP and TRIP currently reflect total amounts from Fundriver (less Medical Center working capital)
3. 2017 Moody's median is calculated as a 5-year average, as it has not yet been published

Source: UC Annual Endowment Report, UC Budget for Current Operations

Calculation: Regents + Campus Foundation Endowment Assets / FTE enrollment

Notes:
1. Endowment assets include true endowments and FFE
2. Only includes endowment assets managed by UC
3. FTE enrollment includes General Campus and Health Science (excludes summer enrollment and SSDP)